





## CERTIFICATION

Pursuant to the provisions of our Corporate Governance Manual required under Securities and Exchange Commission Memorandum Circular No. 20 dated 29 November 2013, I hereby certify that:

1. Compliance with SEC Memorandum Circular No. 20 dated 29 November, 2013, as well as all relevant Circulars on Corporate Governance have been monitored;
2. Vulcan Industrial & Mining Corporation (the "Company"), its directors, officers and employees complied with all the leading practices and principles on good corporate governance as embodied in the Company's Manual;
3. The following members of the Board of Directors, as well as Senior Management Officers, completed and were duly certified to have attended a one (1) day special seminar on Corporate Governance on 18 February 2014 at the 5<sup>th</sup> Floor, Quad Alpha Centrum, 125 Pioneer St., Mandaluyong City, conducted by Risks, Opportunities, Assessment and Management (ROAM), Inc.:

### Directors:

- ALFREDO C. RAMOS
- CHRISTOPHER M. GOTANCO
- PRESENTACION S. RAMOS
- FRANCISCO A. NAVARRO
- ROBERTO V. SAN JOSE
- ADRIAN S. RAMOS
- ADRIAN S. ARIAS
- ANA MA. MARGARITA A. KATIGBAK
- IRIS MARIE U. CARPIO-DUQUE

### Officers:

- DEXTER F. PELIAS
- DEBORAH S. ACOSTA-CAJUSTIN

The following directors will attend a Corporate Governance seminar on a different schedule and we shall inform the Commission and the Exchange of their attendance within 10 days after they have attended the seminar:

- RENATO C. VALENCIA
- CARMELITO R. ZAPANTA




**IRIS MARIE U. CARPIO-DUQUE**  
Compliance Officer

Attest:

  
**ALFREDO C. RAMOS**  
Chairman & President *ALC*

SUBSCRIBED AND SWORN to before me this <sup>FEB 27 2014</sup> 26<sup>th</sup> day of February 2014  
affiant exhibited to me her Passport No. EB7104606 issued on January 09,  
2013, in DFA NCR Central.

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Book No. 42  
Series of 2014.

  
ATTY. TOMAS F. DULAY JR.  
NOTARY PUBLIC  
Until December 31, 2014  
ADM MATTER #. NP-061-2014-2015  
PTR# 904238301-02 /01-07-14 Q.C.  
IBP# 915073 CY-2014 Q.C.  
Roll No. 16583/03/13-61  
TIN# 410225916  
Add. 92 Legaspi St. Proj. 4 Q.C.  
MCLE EXEMPTED # 000838